#### Cyber security cultures in Critical National Infrastructures

Understanding policies, practices and sectoral differences







# Experts agree! Cyber security concerns go beyond "technical" issues

What does it mean in practice? What are the research questions, methods, collaborations we need to mobilise?



# Four approaches to cyber security

- 1. Fixing broken objects, protecting objects from breaking (engineering, computer science)
- Extension of political activities (international relations)
- 3. Usability, attitudes and behaviours (human factors, management)
- 4. Social practices enacted through the production of knowledge, evolving standards and diffusion of innovation (science and technology studies STS)

(adapted from Dunn-Cavelty, 2018)



## STS approach

Social practices

Production of knowledge

Evolution of standards and policies

Diffusion of innovation



#### Project Aim

To explore the co-evolution of cyber security expectations, technological innovations, formal policies and informal practices in the context of NIS implementation across the diverse CNI operators in the UK.

#### **Research Question**

How do evolving cyber security policies mutually shape CNIs' everyday security practices, business priorities and services they offer?



#### Research design

Stage 1: Semi-structured interviews with cyber security professionals in CNIs, consultancies, law firms, public sector (October 2019-January 2020)

Stage 2: Embedded case studies: ethnographic fieldwork in the offices of CNI organisations.

This includes: informal interviews, workshops and shadowing of CNI employees (January-June 2020)

LOOKING FOR COLLABORATORS!





### Policy landscape

- EU NIS directive (2016)
- UK NIS regulations (2018)
- UK Cyber Security Strategy (2016-2021)
- Overlaps with GDPR (2018)
- National Cyber Security Centre (2016)
- Role of the regulators ("Competent Authorities")
- New public-private partnerships?
- Place-based scope: Local Resilience Forum (LRF), Warning and Advice Reporting Point (WARP)

#### NIS progress to date

Organisations in scope submitted their self-assessment using NCSC's Cyber Assessment Framework (CAF) to the relevant Competent Authorities. They're currently discussing further development plans and third-party assessments.





Policies (government and organisational)

Actors (policymakers, regulators, lawyers etc.)

Regions (LRFs and WARPs)

Governance of NIS

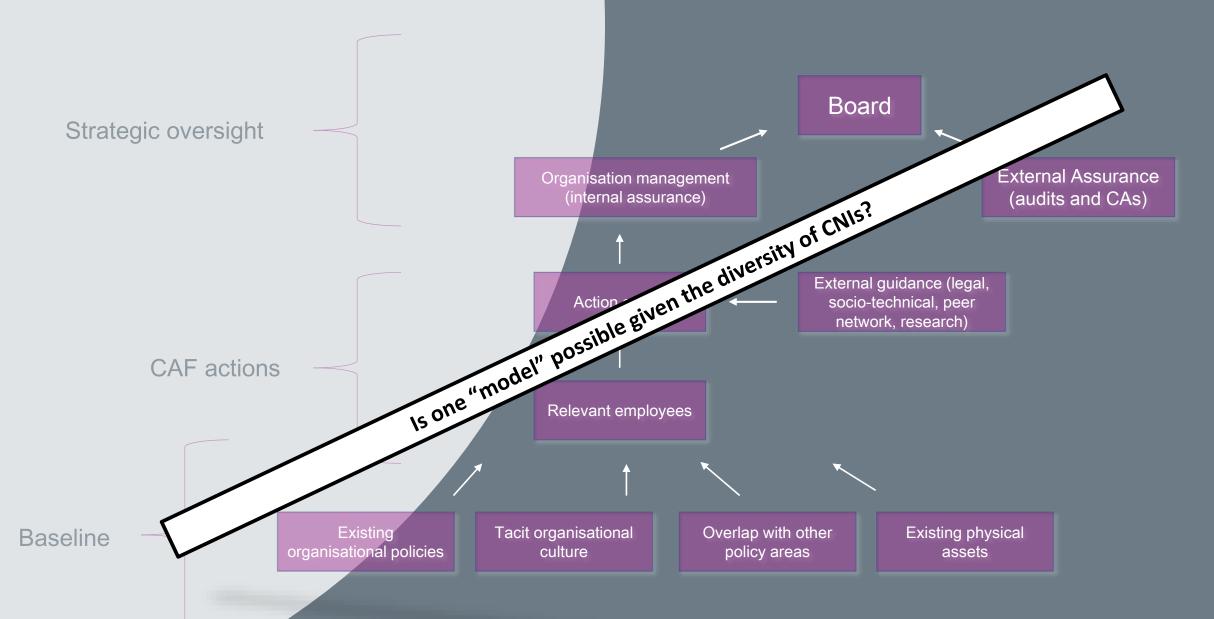
Sectors (water, energy, transport etc.) Underpinning political & organisational rationale

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#### Early typology of practices





complying

In/security

practices

bypassing

In/securing outside policy remit

Security example: gaining "Cyber Essentials" certificate (Such et al., 2018)

Insecurity example: implementing technical solutions which aren't 'usable' (Caputo et al., 2016)

Insecurity example: staff resistant to go through pen testing (Zanutto et al., 2017)

Security example: ???

Security example: security workers have to deal with situations not predicted in protocols (Zanutto *et al.*, 2017)

Insecurity example: security experts not noticing risks due to excessive confidence in own decisions (Frey et al., 2017)



#### Summary

- We presented social science / STS perspective on cyber security
- We are tracing the 'making of' NIS directive
- We are interested in everyday security practices within diverse CNIs
- We will collect data through interviews (stage 1) and ethnographic fieldwork (stage 2)
- We are currently looking for participants and collaborators



#### References

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Thank you for your attention



#### Collaborate with us!

What? Hour-long face to face interviews (location and time chosen by participant)

When? Between October 2019 and January 2020

**Who?** People with professional experience of NIS (e.g. civil servants, consultants, lawyers, engineers, CEOs, Security Managers, regulators)

**Why?** We want to find out more about your experiences of NIS design, implementation and compliance.

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